Hotel Management
Facility Management

Assessment Plan 2026-2027

CREATING MEANINGFUL EXPERIENCES

Hotel & Facility Management

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Breda University
OF APPLIED SCIENCES

Introduction

Introduction to the Assessment Plan for the Academy of Hotel and Facility Management 2026-2027

The Assessment Plan is an integral part of the Teaching and Exam Regulations (TER) for the academic year 2026-2027 at the Academy of Hotel and Facility Management (AHF). This document provides a comprehensive overview of the various assessments that students will undertake throughout their study program.

The plan details the types of assessments, the number of credits each assessment carries, the type of value assigned (e.g., grade or pass/fail), the minimum required grades, and the weight of each assessment in the overall evaluation. This structured approach ensures transparency and clarity, helping students understand the expectations and requirements for successful completion of their courses.

The Assessment Plan is organized into the following categories:

- **Hotel Management and Facility Management**: This section covers the specific assessments related to each field, ensuring that students are evaluated on relevant competencies and skills.
- **Tracks**: The plan is further divided into three distinct tracks to cater to the diverse educational backgrounds of the students:
    - **Regular track (Track 1)**: Designed for students following the standard curriculum.
    - **Pre-university track (Track 2)**: Tailored for students who have completed pre-university education.
    - **MBO-HBO track (Track 3)**: For students transitioning from vocational (MBO) to higher professional education (HBO).

Additionally, the plan distinguishes between students who started their studies in 2024 or earlier and those who commenced in 2025 or later when a new curriculum was introduced. This differentiation ensures that all students are assessed according to the regulations and standards applicable to their cohort.

Since parts of the program are offered on an alternating basis, the sequence in which the various courses are followed may differ. This flexibility accommodates the diverse needs and schedules of the students, ensuring that all required competencies are met regardless of the order in which courses are taken

The Assessment Plan is an integral part of the Teaching and Exam Regulations (TER) and serves as a valuable guide throughout the academic journey, providing clear insights into the evaluation process and helping students achieve their educational goals.

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1 Hotel Management cohort 2025 or later

1.1 Practical exercises and attendance requirement

Within the education system, there may be one or more study units that have the status of 'practical exercise'. Attendance may be required for a practical exercise in the following cases:

- The examiner can only assess the learning process or progress of the learning activity through observation.
- The student is dependent on the personal presence of fellow students and vice versa for their learning process or progress of the learning activity.
- The student is dependent on interaction with representatives of the hotel or facility management field for their learning process or progress of the learning activity.

The study units for which 'practical exercise' is indicated as YES in the study guide column have an attendance requirement and are listed below.

Propaedeutic phase Hotel Management		
Study Unit	**Module**	**Information**
Practical shifts in learning company Sibelicious	1HM Fundamentals Operating the Business 2HM-TR2 TR3 Fundamentals 2HM-TR1 Managing the Business	For practical education in the first year, a 100% attendance requirement applies. When the attendance requirement is not met, the following rules apply: Additional practical services in the study unit Operating the Business: make up for the missed service(s) after registration.
Language Education	1HM Fundamentals Selling the Business Knowing the Business 2HM-TR1 Facilitating the Business 2HM-TR2 TR3 Fundamentals Owning the Business Selling the Business Facilitating the Business	For language education, a minimum attendance requirement of 80% applies, with active participation in the lessons being mandatory. When this requirement is not met, the following rules apply: The student must complete an additional assignment, which will be assessed during the resit period.
Skills	1HM-TR1 Fundamentals Selling the Business Knowing the Business	For educational activities related to skill development, a minimum attendance requirement of 80% applies, with active

Propaedeutic phase Hotel Management		
Study Unit	**Module**	**Information**
	Operating the Business 2HM Facilitating the Business Owning the Business Selling the Business 2HM-TR1 Managing the Business 2HM-TR2 TR3 Fundamentals	participation in the lesson activity being mandatory. When this requirement is not met, the following rules apply: The student must complete an additional assignment, which will be assessed during the resit period.
Mandatory sessions linked to project-based education and interaction with industry	1HM Fundamentals Selling the Business Knowing the Business Operating the Business 2HM-TR1 Managing the Business 2HM-TR2 TR3 Fundamentals 2HM Facilitating the Business Owning the Business Selling the Business 3HM Design & Leadership	For the workshops linked to project-based education, an 80% attendance requirement applies, with active participation in the lesson activity being mandatory. For guest lectures and industry visits, a minimum attendance requirement of 80% applies, with active participation in the activity being mandatory. Per course or block, mandatory sessions are indicated in the syllabus. When this requirement is not met, the following rules apply: The student must complete an additional assignment, which will be assessed during the resit period.
Operational international placement	2HM International placement	For the operational international placement in the main phase, a 100% attendance requirement applies. When this requirement is not met, the following rules apply: Operational international internship: make up for the missed days in consultation with the internship company and company coach. If the student stops before the end date of the internship contract, the reasons will be evaluated by the industry office and the board of

Propaedeutic phase Hotel Management		
Study Unit	**Module**	**Information**
		examiners. They may seek advice from the student counsellor of the program. Depending on the evaluation, it will be decided whether the internship needs to be repeated. The potential new internship will start in the next internship period.

If attendance is part of the assessment, the student's attendance will be evaluated at the level of a partial exam. When the student has been insufficiently present and/or insufficiently prepared and/or has not sufficiently participated during the learning activity, the student does not meet the requirement and will not receive a 'Pass'. The student's attendance is recorded in the Digital Learning Environment, where the content and criteria for the additional assignment per study unit are also communicated.

1.2 Track 1 – Regular 4-year programme

1.2.1 Propaedeutic phase

Fundamentals of the Business					
Course	ECS	Value	Minimum	Weight	Prac. Ex.
Project	10		5.5		
Knowledge exam		Grade	4.5	20%	
Project		Grade	5.5	80%	
Participation (project)		Pass/Fail	5.5	100%	Yes
Study trip		Pass/Fail	5.5	100%	Yes

Operating the Business					
Course	ECS	Value	Minimum	Weight	Prac. Ex.
Project	15		5.5		
Sibelicious practical		Grade	5.5	50%	Yes
Knowledge exam		Grade	4.5	10%	
WSET		Grade	4.5	5%	
HACCP		Grade	4.5	5%	
Project		Grade	5.5	30%	
Participation (project)		Pass/Fail	5.5	100%	Yes

Selling the Business (1)					
Course	ECS	Value	Minimum	Weight	Prac. Ex.
Project	10		5.5		
Knowledge exam		Grade	4.5	20%	
Project		Grade	5.5	80%	
Participation (project)		Pass/Fail	5.5	100%	Yes

Knowing the Business					
Course	ECS	Value	Minimum	Weight	Prac. Ex.
Project	15		5.5		
Knowledge exam		Grade	4.5	20%	
Project		Grade	5.5	80%	
Participation (project)		Pass/Fail	5.5	100%	Yes

Languages and Skills					
Course	ECS	Value	Minimum	Weight	Prac. Ex.
Languages	5		5.5		
2nd Modern Language	(4)		5.5		
2nd Modern Language Module 1 – Written		Grade	4.5	50%	Yes
2nd Modern Language Module 2/3 - Oral		Grade	4.5	50%	Yes
Participation 2nd Modern Language		Pass/Fail	5.5	100%	Yes
English	(1)		5.5		
English (Hogeschool Taal)		Grade	5.5	100%	Yes
Participation English		Pass/Fail	5.5	100%	Yes
Skills & Service points	5		5.5		
Skills (end of year)		Pass/Fail	5.5	100%	
Participation Skills		Pass/Fail	5.5	100%	Yes
Service points		Pass/Fail	5.5	100%	Yes

Explanation:

For all courses, including Skills, English and Second Foreign Language, the credits for the course are granted, if:

- The weighted average of the different parts of tests must be at least a 5.5 ($\mu \geq 5.5$). Please refer to the above tables for the minimum mark for each of the components of the module.

Compensation in regular 4-year programme B Hotel Management:

No compensation between modules is allowed, students need to obtain all 45 ECs in the propaedeutic phase to be allowed to continue their studies.

1.2.2 Main phase 1

Facilitating the Business					
Course	ECS	Value	Minimum	Weight	Prac. Ex.
Project	10		5.5		
Peer Evaluation		Grade	5.5	20%	
Project		Grade	5.5	80%	
Participation (project)		Pass/Fail	5.5	100%	Yes

Selling the Business					
Course	ECS	Value	Minimum	Weight	Prac. Ex.
Project	15		5.5		
Debate (individual)		Grade	4.5	30%	
Project:					
Presentation (group)		Grade	5.5	50%	
Meeting (individual)		Grade	5.5	20%	
Participation (project)		Pass/Fail	5.5	100%	Yes

Owning the Business					
Course	ECS	Value	Min Grade	Weight	Prac. Ex.
Project	10		5.5		
Problem interview (individual)		Grade	4.5	10%	
Solution interview (individual)		Grade	4.5	10%	
Project		Grade	5.5	80%	
Participation (project)		Pass/Fail	5.5	100%	Yes

Managing the Business					
Course	ECS	Value	Min Grade	Weight	Prac. Ex.
Project	15		5.5		
Master exam		Pass/Fail	5.5	100%	
Individual reflection		Grade	5.5	60%	
Advice artifact		Grade	5.5	40%	
Participation (project)		Pass/Fail	5.5	100%	Yes

Languages and Skills					
Course	ECS	Value	Min Grade	Weight	Prac. Ex.
Languages and Skills	10		5.5		
Languages	(2)		5.5		
2nd Modern Lang. Module 4 Oral (Facil.)		Grade	5.5	100%	Yes
Participation		Pass/Fail	5.5	100%	Yes
Languages	(1)		5.5		
English C1 (Owning)		Grade	5.5	100%	Yes
Participation		Pass/Fail	5.5	100%	Yes
Skills	(7)		5.5		
Skills (end of year)		Pass/Fail	5.5	100%	
Participation Skills		Pass/Fail	5.5	100%	Yes

Exploring the Industry				
Course	ECS	Value	Min. Grade	Weight
International Placement	30		5.5	
Company evaluation		Pass/Fail	5.5	100%
Accountability interview		Grade	5.5	100%

Explanation:

For all courses, including Skills, English and Second Foreign Language, the credits for the course are granted, if:

- The weighted average of the different parts of tests must be at least a 5.5 (μ≥ 5.5). Please refer to the above tables for the minimum mark for each of the components of the module.

1.2.3 Main phase 2

Not applicable in 2026-2027

1.2.4 Graduation phase

Not applicable in 2026-2026

1.3 Track 2 – Pre-University 3-year programme

1.3.1 Propaedeutic phase

Fundamentals of the Business					
Course	ECS	Value	Minimum	Weight	Prac. Ex.
Project	10		5.5		
Sibelicious practical		Grade	5.5	40%	Yes
Knowledge exam		Grade	4.5	20%	
WSET		Grade	4.5	5%	
HACCP		Grade	4.5	5%	
Project		Grade	5.5	30%	
Participation (project)		Pass/Fail	5.5	100%	Yes
Study trip		Pass/Fail	5.5	100%	Yes

Facilitating the Business					
Course	ECS	Value	Minimum	Weight	Prac. Ex.
Project	10		5.5		
Peer Evaluation		Grade	5.5	20%	
Project		Grade	5.5	80%	
Participation (project)		Pass/Fail	5.5	100%	Yes

Selling the Business					
Course	ECS	Value	Minimum	Weight	Prac. Ex.
Project	15		5.5		
Debate (individual)		Grade	4.5	30%	
Project:					
Presentation (group)		Grade	5.5	50%	
Meeting (individual)		Grade	5.5	20%	
Participation (project)		Pass/Fail	5.5	100%	Yes

Owning the Business					
Course	ECS	Value	Min Grade	Weight	Prac. Ex.
Project	10		5.5		
Problem interview (individual)		Grade	4.5	10%	
Solution interview (individual)		Grade	4.5	10%	
Project		Grade	5.5	80%	
Participation (project)		Pass/Fail	5.5	100%	Yes
Management & Leadership		Pass/Fail	5.5	100%	

Languages and Skills					
Course	ECS	Value	Min Grade	Weight	Prac. Ex.
Languages and Skills	15		5.5		
Languages	(6)		5.5		
2nd Modern Lang. 1 (Fund) Written		Grade	4.5	33,3%	Yes
2nd Modern Lang. 2/3 (Facil. Selling) Oral		Grade	4.5	33,3%	Yes
2nd Modern Lang. 4 (Owning) Oral		Grade	4.5	33,3%	Yes
Participation		Pass/Fail	5.5	100%	Yes
Languages	(2)		5.5		
English B2 (Fundamentals)		Grade	4.5	50%	Yes
English C1 (Owning)		Grade	5.5	50%	Yes
Participation		Pass/Fail	5.5	100%	Yes
Skills	(7)		5.5		
Skills (end of year)		Pass/Fail	5.5	100%	
Participation Skills		Pass/Fail	5.5	100%	Yes

Explanation:

For all courses, including Skills, English and Second Foreign Language, the credits for the course are granted, if:

- The weighted average of the different parts of tests must be at least a 5.5 (μ≥ 5.5). Please refer to the above tables for the minimum mark for each of the components of the module.

Compensation in pre-university programme (TR2):

No compensation between modules is allowed, students need to obtain all 45 ECs in the propaedeutic phase to be allowed to continue their studies.

1.3.2 Main phase 1

Exploring the Industry				
Course	ECS	Value	Min. Grade	Weight
International Placement	30		5.5	
Company evaluation		Pass/Fail	5.5	100%
Accountability interview		Grade	5.5	100%

1.3.3 Main phase 2

Hospitality Design					
Course	ECS	Value	Minimum	Weight	Prac. Ex.
Project	10		5.5		
Book presentation		Pass/Fail	5.5	100%	
Design brief		Grade	5.5	100%	

Hospitality Leadership					
Course	ECS	Value	Minimum	Weight	Prac. Ex.
Project	10		5.5		
Leadership manifest		Grade	5.5	50%	
Investment proposal		Grade	5.5	50%	

Preparation Graduation & Communication Skills, Study trip					
Course	ECS	Value	Min Grade	Weight	Prac. Ex.
Preparation Graduation	5		5.5		
Proposal		Pass/Fail	5.5	100%	
Communication Skills & Trip	5		5.5		
Communication Skills	(3)				
Presentation		Grade	5.5	100%	
Trip	(2)				
Participation		Pass/Fail	5.5	100%	Yes

1.3.4 Graduation phase

Not applicable 2026-2027

1.4 Track 3 – MBO 3-year programme

1.4.1 Propaedeutic phase

Fundamentals of the Business					
Course	ECS	Value	Min Grade	Weight	Prac. Ex.
Project	10		5.5		
Knowledge exam		Grade	4.5	20%	
Project		Grade	5.5	80%	
Participation (project)		Pass/Fail	5.5	100%	Yes

Facilitating the Business					
Course	ECS	Value	Minimum	Weight	Prac. Ex.
Project	10		5.5		
Peer Evaluation		Grade	5.5	20%	
Project		Grade	5.5	80%	
Participation (project)		Pass/Fail	5.5	100%	Yes

Selling the Business					
Course	ECS	Value	Minimum	Weight	Prac. Ex.
Project	15		5.5		
Debate (individual)		Grade	4.5	30%	
Project:					
Presentation (group)		Grade	5.5	50%	
Meeting (individual)		Grade	5.5	20%	
Participation (project)		Pass/Fail	5.5	100%	Yes

Owning the Business					
Course	ECS	Value	Min Grade	Weight	Prac. Ex.
Project	10		5.5		
Problem interview (individual)		Grade	4.5	10%	
Solution interview (individual)		Grade	4.5	10%	
Project		Grade	5.5	80%	
Participation (project)		Pass/Fail	5.5	100%	Yes

Languages and Skills					
Course	ECS	Value	Min Grade	Weight	Prac. Ex.
Languages and Skills	15		5.5		
Languages	(6)		5.5		
2nd Modern Lang. 1 (Fund) Written		Grade	4.5	33,3%	Yes
2nd Modern Lang. 2/3 (Facil. Selling) Oral		Grade	4.5	33,3%	Yes
2nd Modern Lang. 4 (Owning) Oral		Grade	4.5	33,3%	Yes
Participation		Pass/Fail	5.5	100%	Yes
Languages	(2)		5.5		
English B2 (Fundamentals)		Grade	4.5	50%	Yes
English C1 (Owning)		Grade	5.5	50%	Yes
Participation		Pass/Fail	5.5	100%	Yes
Skills	(7)		5.5		
Skills (end of year)		Pass/Fail	5.5	100%	
Participation Skills		Pass/Fail	5.5	100%	Yes

Explanation:

For all courses, including Skills, English and Second Foreign Language, the credits for the course are granted, if:

- The weighted average of the different parts of tests must be at least a 5.5 (μ≥ 5.5). Please refer to the above tables for the minimum mark for each of the components of the module.

Compensation in MBO 3-year programme:

No compensation between modules is allowed, students need to obtain all 45 ECs in the propaedeutic phase to be allowed to continue their studies.

1.4.2 Main phase 1

Exploring the Industry				
Course	ECS	Value	Min. Grade	Weight
International Placement	30		5.5	
Company evaluation		Pass/Fail	5.5	100%
Accountability interview		Grade	5.5	100%

1.4.3 Main phase 2

Hospitality Design					
Course	ECS	Value	Minimum	Weight	Prac. Ex.
Project	10		5.5		
Book presentation		Pass/Fail	5.5	100%	
Design brief		Grade	5.5	100%	

Hospitality Leadership					
Course	ECS	Value	Minimum	Weight	Prac. Ex.
Project	10		5.5		
Leadership manifest		Grade	5.5	50%	
Investment proposal		Grade	5.5	50%	

Preparation Graduation & Communication Skills, Study trip					
Course	ECS	Value	Min Grade	Weight	Prac. Ex.
Preparation Graduation	5		5.5		
Proposal		Pass/Fail	5.5	100%	
Communication Skills & Trip	5		5.5		
Communication Skills	(3)				
Presentation		Grade	5.5	100%	
Trip	(2)				
Participation		Pass/Fail	5.5	100%	Yes

1.4.4 Graduation phase

Not applicable 2026-2027

2 Hotel Management cohort 2024 or earlier

2.1 Track 1 – Regular 4-year programme

2.1.1 Propaedeutic phase - Hotel Management - Track 1

With the introduction of the new curriculum in 2025, the propaedeutic phase described below is no longer offered. This overview is provided as a reference only for students who began their studies in 2024 or earlier.

Understanding the Hospitality Industry				
Course	ECS	Value	Min. Grade	Weight
Business Law & Ethics	4		5.0	
Assessment		Grade	4.5	50%
Written exam		Grade	4.5	50%
Economics	5		5.0	
Report		Grade	4.5	40%
Written exam		Grade	4.5	60%
Finance	4		5.0	
Written exam		Grade	5.0	100%
Marketing	5		5.0	
Assignment		Grade	4.5	50%
Written exam		Grade	4.5	50%
Research & Design	3		5.0	
Presentation		Grade	4.5	30%
Written exam		Grade	4.5	70%

Knowing the fundamentals of Hotel Management Operations				
Course	ECS	Value	Min. Grade	Weight
Management Info. Systems	3		5.0	
Business software online test		Pass/Fail	5.5	
Written exam		Grade	5.0	100%
Operations Management 1A	4			
Presentation		Grade	5.0	100%
Operations Management 1B	4			
Portfolio		Grade	5.0	100%

Languages				
Course	ECS	Value	Min. Grade	Weight
English (mandatory)	3		5.0	
Grammar exam		Grade	4.5	40%
Portfolio		Grade	4.5	60%
German (optional)	3		5.0	
Oral exam		Grade	4.5	50%
Written exam		Grade	4.5	50%
French (optional)	3		5.0	
Oral exam		Grade	4.5	50%
Written exam		Grade	4.5	50%
Spanish (optional)	3		5.0	
Oral exam		Grade	4.5	50%
Oral exam		Grade	4.5	50%
Dutch Language & Culture (opt)	3		5.0	
Written exam		Grade	4.5	50%
Oral exam		Grade	4.5	50%

Knowing the fundamentals of Hotel Management Operations (Sibelicious)				
Course	ECS	Value	Min. Grade	Weight
Sibelicious	10		5.5	
Written exam		Grade	4.5	60%
Report		Grade	4.5	30%
Wine WSET		Grade	4.5	10%
Practical training		Pass/Fail	5.5	

Management Development Programme				
Course	ECS	Value	Min. Grade	Weight
MDP 1A	2			
Portfolio		Pass/Fail	5.5	
Participation		Pass/Fail	5.5	
MDP 1B	2			
Portfolio		Pass/Fail	5.5	
Participation		Pass/Fail	5.5	

Miscellaneous				
Course	ECS	Value	Min. Grade	Weight
Capstone project	4			
Presentation		Grade	5.5	100%
Service Points	2			
Practice		Pass/Fail	5.5	
Study trip	2			
Participation		Pass/Fail	5.5	

Explanation:
For all the Core Courses, English and Second Foreign Language, Sibelicious and Capstone Project, the credits for the courses of each of these components are granted, if:

- The component consists of parts of tests: the minimum mark of each part of test must be at least a 4.5 and the weighted average of the different parts of tests must be at least a 5.5 (μ≥ 5.5).
- The component consists of only one test: the minimum mark for this test must be at least a 5.5.

For MDP, Service Points, and Study Trip, the credits of each of these components are awarded if the component has been completed with a pass ('Voldaan' or 'VD' in Dutch).

Compensation in regular 4-year programme B Hotel Management:

Cohorts of 2021 and later (entry in September 2021 and later in propaedeutic phase)
The student is allowed, for a total of 8 ECS, to earn a 5 (5.0 – 5.4) for Core Courses, English, and Second Foreign Language, provided that the student has a weighted average (weight based on ECS credits) of 5.5 on the total of Core Courses, English, and Second Foreign Language.

Cohorts of 2020 and earlier
The student is allowed, for a total of 6 ECS, to earn a 5 (5.0 – 5.4) for Core Courses, English, and Second Foreign Language, provided that the student has a weighted average (weight based on ECS credits) of 5.5 on the total of Core Courses, English, and Second Foreign Language.

2.1.2 Main phase 1 - Hotel Management - Track 1

With the introduction of the new curriculum in 2025, the main phase 1 as described below is no longer offered. This overview is provided as a reference only for students who began their studies in 2024 or earlier.

Developing People and Organisations				
Course	ECS	Value	Min. Grade	Weight
Business Law & Ethics	3		5.0	
Assessment		Grade	4.5	50%
Written exam		Grade	4.5	50%
Economics	3		5.0	
Written exam		Grade	5.0	100%
Organisational Behaviour	3		5.0	
Assignments & presentations		Grade	4.5	60%
Individual reflection report		Grade	4.5	40%
Research & Design	6		5.0	
Portfolio		Pass/Fail	5.5	
Report		Grade	5.0	100%
Integrated Project	6		5.0	
Presentation		Grade	5.0	100%

Managing Business Performance and Hospitality Management Innovation				
Course	ECS	Value	Min. Grade	Weight
Accounting	3		5.0	
Exam 1 formative		Grade	0	
Exam 2 formative		Grade	0	
Exam 3 summative		Grade	5.0	100%
Operations Management	4		5.0	
Assignment		Grade	4.5	50%
Written exam		Grade	4.5	50%
Management Info. Systems	4		5.0	
Online test		Grade	4.5	20%
Written exam		Grade	4.5	80%
Marketing	4		5.0	
Assignment		Grade	4.5	40%
Report		Grade	4.5	60%
Integrated Project	6		5.0	
Presentation		Grade	4.5	60%
Debate		Grade	4.5	40%

Languages				
Course	ECS	Value	Min. Grade	Weight
English (mandatory)	3		5.0	
Written exam		Grade	5.0	100%
German (optional)	3		5.0	
Oral exam		Grade	4.5	50%
Written exam		Grade	4.5	50%
French (optional)	3		5.0	
Oral exam		Grade	4.5	50%
Oral exam		Grade	4.5	50%
Spanish (optional)	3		5.0	
Oral exam		Grade	4.5	50%
Oral exam		Grade	4.5	50%
Dutch Language & Culture (opt)	3		5.0	
Written exam		Grade	4.5	50%
Oral exam		Grade	4.5	50%

Management Development Programme				
Course	ECS	Value	Min. Grade	Weight
MDP 2A	2			
Portfolio		Pass/Fail	5.5	
Participation		Pass/Fail	5.5	
MDP 2B	2			
Participation		Pass/Fail	5.5	

Miscellaneous				
Course	ECS	Value	Min. Grade	Weight
Mngt & Leadership skills	4		5.5	
Practical skills		Grade	4.5	50%
Report		Grade	4.5	50%
Study trip	2			
Participation		Pass/Fail	5.5	
Spirits exam		Grade	5.5	100%

Exploring the Industry				
Course	ECS	Value	Min. Grade	Weight
International Placement	30		5.5	
Company evaluation		Pass/Fail	5.5	100%
Accountability interview		Grade	5.5	100%

Explanation:
For all the Core Courses, English, Second Foreign Language, Management & Leadership Skills, and both Integrated Projects, the credits for the courses of each of these components are granted, if:

- The component consists of parts of tests: the minimum mark of each part of test must be at least a 4.5 and the weighted average of the different parts of tests must be at least a 5.5 (μ≥ 5.5).
- The component consists of only one test: the minimum mark for this test must be at least a 5.5.

For MDP and Study Trip, the credits of each of these components are awarded if the component has been completed with a pass ('Voldaan' or 'VD' in Dutch).

Compensation in regular 4-year programme B Hotel Management (Track 1):

Cohorts of 2020 and later (entry in Main Phase I in September 2021 and later)
In the Main Phase, Main Phase 1, the student is allowed, for a total of 8 ECS, to earn a 5 (5.0 – 5.4) for Core Courses, English, Second Foreign Language, Management & Leadership Skills, and Integrated Projects, provided that the student has a weighted average (weight based on ECS credits) of 5.5 on the total of Core Courses, English, Second Foreign Language, Management & Leadership Skills, and Integrated Projects.

Cohorts of 2019 and earlier (entry in Main Phase I in September 2020 or earlier)
In the Main Phase, Main Phase I, the student is allowed, for a total of 6 ECS, to earn a 5 (5.0 – 5.4) for Core Courses, English, Second Foreign Language, and Integrated Projects, provided that the student has a weighted average (weight based on ECS credits) of 5.5 on the total of Core Courses, English, Second Foreign Language, and Integrated Projects.

2.1.3 Main phase 2 - Hotel Management - Track 1

With the introduction of the new curriculum in 2025, the main phase 2 as described below is no longer offered. This overview is provided as a reference only for students who began their studies in 2024 or earlier.

Creating Excellence in Hospitality Management				
Course	ECS	Value	Min. Grade	Weight
Creating Impact	23		5.5	
Portfolio presentation		Grade	5.5	100%

Languages				
Course	ECS	Value	Min. Grade	Weight
English	3		5.5	
Oral exam		Grade	4.5	50%
Written exam		Grade	4.5	50%

Management Development programmme				
Course	ECS	Value	Min. Grade	Weight
MDP 3	2		5.5	
Participation		Pass/Fail	5.5	

Miscellaneous				
Course	ECS	Value	Min. Grade	Weight
Study trip	2		5.5	
Participation		Pass/Fail	5.5	
Preparation graduation	2			
Assignment		Pass/Fail	5.5	

Explanation:
For all the Core Courses and English, the credits for the courses of each of these components are awarded, if:

- The component consists of parts of tests: the mark of each part of test must be at least a 4.5 and the weighted average of the different parts of tests must be at least a 5.5 (μ≥ 5.5).
- The component consists of only one test: the mark for this test must be at least a 5.5.

For MDP, Graduation Preparation, and Study Trip, the credits for each of these components are awarded if the component has been completed with a pass ('Voldaan' or 'VD' in Dutch).

2.1.4 Graduation phase - Hotel Management - Track 1

The following entry conditions apply to the graduation phase:
- Maximum permitted number of non-earned ECS credits in Main Phases I and II is 8 ECS credits.
- Graduation Preparation (2 ECS credits) has been completed successfully.

Personalisation				
Course	ECS	Value	Min. Grade	Weight
Minor	30			
or				
Entrepreneurial graduation	30		5.5	
Accountability report		Grade	4.5	40%
Professional product		Grade	4.5	60%
or				
Graduation placement	30			
Accountability report		Grade	4.5	40%
Professional product		Grade	4.5	60%
or				
Research	30			
Accountability report		Grade	4.5	40%
Professional product		Grade	4.5	60%

Bachelor Thesis				
Course	ECS	Value	Min. Grade	Weight
Bachelor thesis	30			
Go NoGo – defence		Pass/Fail	5.5	
Bachelor thesis defence		Grade	5.5	100%
or				
Entrepreneurial graduation	30			
Go NoGo – defence		Pass/Fail	5.5	
Bachelor thesis defence		Grade	5.5	100%

Explanation:
The credits for the component of Personalisation are awarded if:

- The component consists of parts of tests: the mark of each part of test must be at least a 4.5 and the weighted average of the different parts of tests must be at least a 5.5 (μ≥ 5.5).
- The component consists of only one test: the mark for this test must be at least a 5.5

The credits for the Bachelor's Thesis (including defence presentation) are awarded if the mark is at least a 5.5 (≥ 5.5).

The student will only be allowed to proceed to the defence presentation the moment when he has received a GO based on the assessment form for the Bachelor's Thesis (GO / NO GO report).

The defence presentation is linked to the component of 'Bachelor's Thesis'. If a student chooses to first do the component of 'Bachelor's Thesis' and then the component of 'Personalisation', it may happen that this student has already completed their Bachelor's Thesis and defence presentation but still has to earn the 30 ECS credits

for ‘Personalisation’. In other words, a positive defence presentation does not necessarily mean that a student has also fully completed the graduation phase. The defence presentation is merely regarded as a successful completion of the component of ‘Bachelor’s Thesis’.

2.2 Track 2 – Pre-University 3-year programme

2.2.1 Propaedeutic phase - Hotel Management - Track 2

With the introduction of the new curriculum in 2025, the propaedeutic phase as described below is no longer offered. This overview is provided as a reference only for students who began their studies in 2024 or earlier.

Developing People and Organisations				
Course	ECS	Value	Min. Grade	Weight
Business Law & Ethics	3		5.0	
Assessment		Grade	4.5	50%
Written exam		Grade	4.5	50%
Economics	3		5.0	
Written exam		Grade	5.0	100%
Organisational Behaviour	3		5.0	
Assignments & presentations		Grade	4.5	60%
Individual reflection report		Grade	4.5	40%
Research & Design	6		5.0	
Portfolio		Pass/Fail	5.5	
Report		Grade	5.0	100%
Orientation & Preparation	4		5.0	
Presentation		Grade	5.0	100%

Managing Business Performance and Hospitality Management Innovation				
Course	ECS	Value	Min. Grade	Weight
Accounting	3		5.0	
Exam 1 formative		Grade	0	
Exam 2 formative		Grade	0	
Exam 3 summative		Grade	5.0	100%
Operations Management	4		5.0	
Assignment		Grade	4.5	50%
Written exam		Grade	4.5	50%
Management Info. Systems	4		5.0	
Online test		Grade	4.5	20%
Written exam		Grade	4.5	80%
Marketing	4		5.0	
Assignment		Grade	4.5	40%
Report		Grade	4.5	60%
Integrated Project	6		5.0	
Presentation		Grade	4.5	60%
Debate		Grade	4.5	40%

Languages				
Course	ECS	Value	Min. Grade	Weight
English (mandatory)	3		5.0	
Written exam		Grade	5.0	100%
German (optional)	3		5.0	
Oral exam		Grade	4.5	50%
Written exam		Grade	4.5	50%
French (optional)	3		5.0	
Oral exam		Grade	4.5	50%
Oral exam		Grade	4.5	50%
Spanish (optional)	3		5.0	
Oral exam		Grade	4.5	50%
Oral exam		Grade	4.5	50%
Dutch Language & Culture (opt)	3		5.0	
Written exam		Grade	4.5	50%
Oral exam		Grade	4.5	50%

Sibelicious				
Course	ECS	Value	Min. Grade	Weight
Sibelicious	2		5.5	
Practical training		Pass/Fail	5.5	
Exam		Grade	4.5	90%
Wine WSET		Grade	4.5	10%

Management Development Programme				
Course	ECS	Value	Min. Grade	Weight
MDP 2A	2			
Portfolio		Pass/Fail	5.5	
Participation		Pass/Fail	5.5	
MDP 2B	2			
Participation		Pass/Fail	5.5	

Miscellaneous				
Course	ECS	Value	Min. Grade	Weight
Mngt & Leadership skills	4		5.5	
Practical skills		Grade	4.5	50%
Report		Grade	4.5	50%
Study trip	2			
Participation		Pass/Fail	5.5	
Spirits exam		Grade	5.5	100%

Exploring the Industry				
Course	ECS	Value	Min. Grade	Weight
International Placement A	2			
Report		Pass/Fail	5.5	

Explanation:
For all the Core Courses, English, Second Foreign Language, Management & Leadership Skills, and both Integrated Project, the credits for the courses of each of these components are granted, if:

- The component consists of parts of tests: the mark of each part of test must be at least a 4.5 and the weighted average of the different parts of tests must be at least a 5.5 (μ≥ 5.5).
- The component consists of only one test: the mark for this test must be at least a 5.5.

For MDP and Study Trip, the credits of each of these components are awarded if the component has been completed with a pass ('Voldaan' or 'VD' in Dutch).

Compensation in 3-year VWO programme B Hotel Management (Track 2):

Cohorts of 2021 and later
In the main phase, Main Phase I, the student is allowed, for a total of **8** ECS, to earn a 5 (5.0 – 5.4) for Core Courses, English, Second Foreign Language, Management & Leadership Skills, and the Integrated Project, provided that the student has a weighted average (weight based on ECS credits) of 5.5 on the total of Core Courses, English, Second Foreign Language, Management & Leadership Skills, and the Integrated Project.

Cohorts of 2020 and earlier
In the main phase, Main Phase I, the student is allowed, for a total of **6** ECS, to earn a 5 (5.0 – 5.4) for Core Courses, English, Second Foreign Language, and the Integrated Project, provided that the student has a weighted average (weight based on ECS credits) of 5.5 on the total of Core Courses, English, Second Foreign Language, and the Integrated Project.

2.2.2 Main phase 1- Hotel Management - Track 2

With the introduction of the new curriculum in 2025, the main phase 1 as described below is no longer offered. This overview is provided as a reference only for students who began their studies in 2024 or earlier.

The entry condition of Main Phase I is 60 ECS credits.

Exploring the Industry				
Course	ECS	Value	Min. Grade	Weight
International Placement B	28			
Report		Grade	4.5	80%
Reality check		Grade	4.5	20%

2.2.3 Main phase 2 - Hotel Management - Track 2

With the introduction of the new curriculum in 2025, the main phase 1 as described below is no longer offered. This overview is provided as a reference only for students who began their studies in 2024 or earlier.

Creating Excellence in Hospitality Management				
Course	ECS	Value	Min. Grade	Weight
Creating Impact	23		5.5	
Portfolio presentation		Grade	5.5	100%

Languages				
Course	ECS	Value	Min. Grade	Weight
English	3		5.5	
Oral exam		Grade	4.5	50%
Written exam		Grade	4.5	50%

Management Development programmme				
Course	ECS	Value	Min. Grade	Weight
MDP 3	2		5.5	
Participation		Pass/Fail	5.5	

Miscellaneous				
Course	ECS	Value	Min. Grade	Weight
Study trip	2		5.5	
Participation		Pass/Fail	5.5	
Preparation graduation	2			
Assignment		Pass/Fail	5.5	

Explanation:
For all the Core Courses, Graduation Preparation, and English, the credits for the courses of each of these components are awarded, if:

- The component consists of parts of tests: the mark of each part of test must be at least a 4.5 and the weighted average of the different parts of tests must be at least a 5.5 (μ≥ 5.5).
- The component consists of only one test: the mark for this test must be at least a 5.5.

For MDP, Graduation Preparation, and Study Trip, the credits for each of these components are awarded if the component has been completed with a pass ('Voldaan' or 'VD' in Dutch).

2.2.4 Graduation phase - Hotel Management - Track 2

The following entry conditions apply to the graduation phase:
- Maximum permitted number of non-earned ECS credits in Main Phases I and II is 8 ECS credits.
- Graduation Preparation has been completed successfully.

Personalisation				
Course	ECS	Value	Min. Grade	Weight
Minor	30			
or				
Entrepreneurial graduation	30		5.5	
Accountability report		Grade	4.5	40%
Professional product		Grade	4.5	60%
or				
Graduation placement	30			
Accountability report		Grade	4.5	40%
Professional product		Grade	4.5	60%
or				
Research	30			
Accountability report		Grade	4.5	40%
Professional product		Grade	4.5	60%

Bachelor Thesis				
Course	ECS	Value	Min. Grade	Weight
Bachelor thesis	30			
Go NoGo – defence		Pass/Fail	5.5	
Bachelor thesis defence		Grade	5.5	100%
or				
Entrepreneurial graduation	30			
Go NoGo – defence		Pass/Fail	5.5	
Bachelor thesis defence		Grade	5.5	100%

Explanation:
The credits for the component of Personalisation are awarded if:

- The component consists of parts of tests: the mark of each part of test must be at least a 4.5 and the weighted average of the different parts of tests must be at least a 5.5 (μ≥ 5.5).
- The component consists of only one test: the mark for this test must be at least a 5.5

The credits for the Bachelor's Thesis (including defence presentation) are awarded if the mark is at least a 5.5 (≥ 5.5).

The student will only be allowed to proceed to the defence presentation the moment when he has received a GO on the basis of the assessment form for the Bachelor's Thesis (GO / NO GO report).
The defence presentation is linked to the component of 'Bachelor's Thesis'. If a student chooses to first do the component of 'Bachelor's Thesis' and then the component of 'Personalisation', it may happen that this student has already completed their Bachelor's Thesis and defence presentation but still must earn the 30 ECS credits for 'Personalisation'. In other words, a positive defence presentation does not necessarily mean that a student has also fully completed the graduation phase. The defence presentation is merely regarded as a successful completion of the component of 'Bachelor's Thesis'.

2.3 Track 3 – MBO 3-year programme

2.3.1 Propaedeutic phase - Hotel Management - Track 3

With the introduction of the new curriculum in 2025, the propaedeutic phase as described below is no longer offered. This overview is provided as a reference only for students who began their studies in 2024 or earlier.

Developing People and Organisations				
Course	ECS	Value	Min. Grade	Weight
Business Law & Ethics	3		5.0	
Assessment		Grade	4.5	50%
Written exam		Grade	4.5	50%
Economics	3		5.0	
Written exam		Grade	5.0	100%
Organisational Behaviour	3		5.0	
Assignments & presentations		Grade	4.5	60%
Individual reflection report		Grade	4.5	40%
Research & Design	6		5.0	
Portfolio		Pass/Fail	5.5	
Report		Grade	5.0	100%
Integrated Project	6		5.0	
Presentation		Grade	5.0	100%

Managing Business Performance and Hospitality Management Innovation				
Course	ECS	Value	Min. Grade	Weight
Accounting	3		5.0	
Exam 1 formative		Grade	0	
Exam 2 formative		Grade	0	
Exam 3 summative		Grade	5.0	100%
Operations Management	4		5.0	
Assignment		Grade	4.5	50%
Written exam		Grade	4.5	50%
Management Info. Systems	4		5.0	
Online test		Grade	4.5	20%
Written exam		Grade	4.5	80%
Marketing	4		5.0	
Assignment		Grade	4.5	40%
Report		Grade	4.5	60%
Integrated Project	6		5.0	
Presentation		Grade	4.5	60%
Debate		Grade	4.5	40%

Languages				
Course	ECS	Value	Min. Grade	Weight
English (mandatory)	3		5.0	
Written exam		Grade	5.0	100%
German (optional)	3		5.0	
Oral exam		Grade	4.5	50%
Written exam		Grade	4.5	50%
French (optional)	3		5.0	
Oral exam		Grade	4.5	50%
Oral exam		Grade	4.5	50%
Spanish (optional)	3		5.0	
Oral exam		Grade	4.5	50%
Oral exam		Grade	4.5	50%
Dutch Language & Culture (opt)	3		5.0	
Written exam		Grade	4.5	50%
Oral exam		Grade	4.5	50%

Management Development Programme				
Course	ECS	Value	Min. Grade	Weight
MDP 2A	2			
Portfolio		Pass/Fail	5.5	
Participation		Pass/Fail	5.5	
MDP 2B	2			
Participation		Pass/Fail	5.5	

Miscellaneous				
Course	ECS	Value	Min. Grade	Weight
Mngt & Leadership skills	4		5.5	
Practical skills		Grade	4.5	50%
Report		Grade	4.5	50%
Study trip	2			
Participation		Pass/Fail	5.5	
Spirits exam		Grade	5.5	100%

Exploring the Industry				
Course	ECS	Value	Min. Grade	Weight
International Placement A	2			
Report		Pass/Fail	5.5	

Explanation:
For all the Core Courses, English, Second Foreign Language, Management & Leadership Skills, and both Integrated Project, the credits for the courses of each of these components are granted, if:

- The component consists of parts of tests: the mark of each part of test must be at least a 4.5 and the weighted average of the different parts of tests must be at least a 5.5 (μ≥ 5.5).
- The component consists of only one test: the mark for this test must be at least a 5.5.

For MDP, Study Trip, and Placement Preparation, the credits of each of these components are awarded if the component has been completed with a pass ('Voldaan' or 'VD' in Dutch).

For students of the MBO track (HAVO + HOM4/MHS), the following applies: the student will be granted exemption worth 60 ECS credits. These exemptions are awarded the moment when the first 60 ECS credits in HBO have been earned.

Compensation in 3-year MBO programme B Hotel Management (Track 3):

Cohorts of 2021 and later
In the main phase, Main Phase I, the student is allowed, for a total of 8 ECS, to earn a 5 (5.0 – 5.4) for Core Courses, English, Second Foreign Language, Management & Leadership Skills, and the Integrated Project, provided that the student has a weighted average (weight based on ECS credits) of 5.5 on the total of Core Courses, English, Second Foreign Language, Management & Leadership Skills, and the Integrated Project.

Cohorts of 2020 and earlier
In the main phase, Main Phase I, the student is allowed, for a total of 6 ECS, to earn a 5 (5.0 – 5.4) for Core Courses, English, Second Foreign Language, and the Integrated Project, provided that the student has a weighted average (weight based on ECS credits) of 5.5 on the total of Core Courses, English, Second Foreign Language, and the Integrated Project.

2.3.2 Main phase 1 - Hotel Management - Track 3

With the introduction of the new curriculum in 2025, the main phase 1 as described below is no longer offered. This overview is provided as a reference only for students who began their studies in 2024 or earlier.

The entry condition of Main Phase I is 60 ECS credits.

Exploring the Industry				
Course	ECS	Value	Min. Grade	Weight
International Placement B	28			
Report		Grade	4.5	80%
Reality check		Grade	4.5	20%

2.3.3 Main phase 2 - Hotel Management - Track 3

With the introduction of the new curriculum in 2025, the main phase 2 as described below is no longer offered. This overview is provided as a reference only for students who began their studies in 2024 or earlier.

Creating Excellence in Hospitality Management				
Course	ECS	Value	Min. Grade	Weight
Creating Impact	23		5.5	
Portfolio presentation		Grade	5.5	100%

Languages				
Course	ECS	Value	Min. Grade	Weight
English	3		5.5	
Oral exam		Grade	4.5	50%
Written exam		Grade	4.5	50%

Management Development programmme				
Course	ECS	Value	Min. Grade	Weight
MDP 3	2		5.5	
Participation		Pass/Fail	5.5	

Miscellaneous				
Course	ECS	Value	Min. Grade	Weight
Study trip	2		5.5	
Participation		Pass/Fail	5.5	
Preparation graduation	2			
Assignment		Pass/Fail	5.5	

Explanation:
For the Core Courses and English, the credits for the courses of each of these components are awarded, if:

- The component consists of parts of tests: the mark of each part of test must be at least a 4.5 and the weighted average of the different parts of tests must be at least a 5.5 (μ≥ 5.5).
- The component consists of only one test: the mark for this test must be at least a 5.5.

For MDP, Graduation Preparation, and Study Trip, the credits for each of these components are awarded if the component has been completed with a pass ('Voldaan' or 'VD' in Dutch).

2.3.4 Graduation phase - Hotel Management - Track 3

The following entry conditions apply to the graduation phase:
- Maximum permitted number of non-earned ECS credits in Main Phases I and II is 8 ECS credits.
- Graduation Preparation (2 ECS credits) has been completed successfully.

Personalisation				
Course	ECS	Value	Min. Grade	Weight
Minor	30			
or				
Entrepreneurial graduation	30		5.5	
Accountability report		Grade	4.5	40%
Professional product		Grade	4.5	60%
or				
Graduation placement	30			
Accountability report		Grade	4.5	40%
Professional product		Grade	4.5	60%
or				
Research	30			
Accountability report		Grade	4.5	40%
Professional product		Grade	4.5	60%

Bachelor Thesis				
Course	ECS	Value	Min. Grade	Weight
Bachelor thesis	30			
Go NoGo – defence		Pass/Fail	5.5	
Bachelor thesis defence		Grade	5.5	100%
or				
Entrepreneurial graduation	30			
Go NoGo – defence		Pass/Fail	5.5	
Bachelor thesis defence		Grade	5.5	100%

Explanation:
The credits for the component of Personalisation are awarded if:

- The component consists of parts of tests: the mark of each part of test must be at least a 4.5 and the weighted average of the different parts of tests must be at least a 5.5 (μ≥ 5.5).
- The component consists of only one test: the mark for this test must be at least a 5.5

The credits for the Bachelor's Thesis (including defence presentation) are awarded if the mark is at least a 5.5 (≥ 5.5).

The student will only be allowed to proceed to the defence presentation the moment when he has received a GO based on the assessment form for the Bachelor's Thesis (GO / NO GO report).
The defence presentation is linked to the component of 'Bachelor's Thesis'. If a student chooses to first do the component of 'Bachelor's Thesis' and then the component of 'Personalisation', it may happen that this student has already completed their Bachelor's Thesis and defence presentation but still has to earn the 30 ECS credits for 'Personalisation'. In other words, a positive defence presentation does not necessarily mean that a student has also fully completed the graduation phase. The defence presentation is merely regarded as a successful completion of the component of 'Bachelor's Thesis'.

3 Facility Management cohort 2025 or later

3.1 Practical exercises and attendance requirement

Within the education system, there may be one or more study units that have the status of 'practical exercise'. Attendance may be required for a practical exercise in the following cases:

- The examiner can only assess the learning process or progress of the learning activity through observation.
- The student is dependent on the personal presence of fellow students and vice versa for their learning process or progress of the learning activity.
- The student is dependent on interaction with representatives of the hotel or facility management field for their learning process or progress of the learning activity.

The study units for which 'practical exercise' is indicated as YES in the study guide column have an attendance requirement and are listed below.

Propaedeutic phase Facility Management		
Study Unit	**Module**	**Information**
Practical shifts in learning company Sibelicious	1FM Fundamentals Service excellence	For practical education in the first year, a 100% attendance requirement applies. When the attendance requirement is not met, the following rules apply: Additional practical services in the study unit Operating the Business: make up for the missed service(s) after registration.
Language Education	1FM Fundamentals Organisational dynamics Service excellence Building and spaces 2FM Business resilience Operational excellence	For language education, a minimum attendance requirement of 80% applies, with active participation in the lessons being mandatory. When this requirement is not met, the following rules apply: The student must complete an additional assignment, which will be assessed during the resit period.
Skills	1FM Fundamentals Organisational dynamics Service excellence Building and spaces	For educational activities related to skill development, a minimum attendance requirement of 80% applies, with active participation in the lesson activity being mandatory.

Propaedeutic phase Facility Management		
Study Unit	**Module**	**Information**
	2FM Business resilience Operational excellence Integrated services Integrated spaces	When this requirement is not met, the following rules apply: The student must complete an additional assignment, which will be assessed during the resit period.
Workshops linked to project-based education	1FM Fundamentals Organisational dynamics Service excellence Building and spaces 2FM Business resilience Operational excellence Integrated Services Integrated Spaces	For the workshops linked to project-based education, an 80% attendance requirement applies, with active participation in the lesson activity being mandatory. When this requirement is not met, the following rules apply: The student must complete an additional assignment, which will be assessed during the resit period
Interaction with the professional field	1FM Fundamentals Organisational dynamics Service excellence Building and spaces 2FM Business resilience Operational excellence Integrated Services Integrated Spaces	For guest lectures and industry visits, a minimum attendance requirement of 80% applies, with active participation in the activity being mandatory. When this requirement is not met, the following rules apply: The student must complete an additional assignment, which will be assessed during the resit period.
Operational international placement	2FM International placement	For the operational international placement in the main phase, a 100% attendance requirement applies. When this requirement is not met, the following rules apply: Operational international internship: make up for the missed days in consultation with the internship company and company coach. If the student stops before the end date of the internship contract, the reasons will be evaluated by the industry office and the examination committee. They may seek advice from the dean of the program. Depending on the evaluation, it will be decided whether the internship needs to

Propaedeutic phase Facility Management		
Study Unit	**Module**	**Information**
		be repeated. The potential new internship will start in the next internship period.

If attendance is part of the assessment, the student's attendance will be evaluated at the level of a partial exam. When the student has been insufficiently present and/or insufficiently prepared and/or has not sufficiently participated during the learning activity, the student does not meet the requirement and will not receive a 'Pass'. The student's attendance is recorded in the Digital Learning Environment, where the content and criteria for the additional assignment per study unit are also communicated.

3.2 Track 1 – Regular 4-year programme

3.2.1 Propaedeutic phase

Fundamentals of FM					
Course	ECS	Value	Min Grade	Weight	Prac. Ex.
Project	10		5.5		
Knowledge test (individual)		Grade	4.5	20%	
FM Plan with Presentation (group)		Grade	5.5	60%	
Reflection (individual)		Grade	5.5	20%	
Participation		Pass/Fail	5.5	100%	Yes

Organisational Dynamics					
Course	ECS	Value	Min Grade	Weight	Prac. Ex.
Project	10		5.5		
Knowledge test (individual)		Grade	5.5	20%	
Inspiration guide w/ presentation (group)		Grade	5.5	50%	
Reflective Dialogue (individual)		Grade	5.5	30%	
Participation		Pass/Fail	5.5	100%	Yes

Building and Spaces					
Course	ECS	Value	Min Grade	Weight	Prac. Ex.
Project	15		5.5		
Knowledge test (individual)		Grade	4.5	20%	
Portfolio (group)		Grade	5.5	40%	
Presentation (individual)		Grade	5.5	40%	
Participation		Pass/Fail	5.5	100%	Yes

Service Excellence					
Course	ECS	Value	Min Grade	Weight	Prac. Ex.
Project	10		5.5		
Roleplay presentation (individual)		Grade	5.5	70%	
Shark tank presentation (group)		Grade	5.5	30%	
Participation		Pass/Fail	5.5	100%	Yes
Certificates & Participation	5		5.5		
HACCP		Grade	5.5	100%	Yes
BHV		Pass/Fail	5.5	100%	Yes
Sibelicious Learning Company		Grade	5.5	100%	Yes

English & Skills					
Course	ECS	Value	Min Grade	Weight	Prac. Ex.
Languages and Skills	10		5.5		
English	(1)		5.5		
English (Hogeschool taal)		Grade	5.5	100%	Yes
Participation English		Pass/Fail	5.5	100%	Yes
Miscellaneous	(4)		5.5		
Study trip		Pass/Fail	5.5	100%	Yes
Service Points		Pass/Fail	5.5	100%	Yes
Skills	(5)		5.5		
Skills (end of year)		Pass/Fail	5.5	100%	
Participation Skills		Pass/Fail	5.5	100%	Yes

Explanation:

For all courses, including Skills and English, the credits for the course are granted, if:

- The weighted average of the different parts of tests must be at least a 5.5 (μ≥ 5.5). Please refer to the above tables for the minimum mark for each of the components of the module.

Compensation in Regular 4-year programme:

No compensation between modules is allowed, students need to obtain all 60 ECs in the propaedeutic phase to be allowed to continue their studies.

3.2.2 Main phase 1

Operational Efficiency					
Course	ECS	Value	Min Grade	Weight	Prac. Ex.
Project	15		5.5		
Role Play (individual)		Grade	5.5	30%	
Report (group)		Grade	5.5	40%	
Discussion (individual)		Grade	5.5	30%	
Participation		Pass/Fail	5.5	100%	Yes

Business Resilience					
Course	ECS	Value	Min Grade	Weight	Prac. Ex.
Project	10		5.5		
Dashboard (group)		Grade	5.5	30%	
Presentation (individual)		Grade	5.5	70%	
Participation		Pass/Fail	5.5	100%	Yes

Integrated Services					
Course	ECS	Value	Min Grade	Weight	Prac. Ex.
Project	15		5.5		
Advisory Report		Grade	5.5	70%	
Stakeholder Dialogue		Grade	5.5	30%	
Participation		Pass/Fail	5.5	100%	Yes

Integrated Spaces					
Course	ECS	Value	Min Grade	Weight	Prac. Ex.
Project	15		5.5		
FMIS Onboarding Demo		Grade	5.5	30%	
Oral Presentation on FM Project Portfolio		Grade	5.5	70%	
Participation		Pass/Fail	5.5	100%	Yes

English & Skills					
Course	ECS	Value	Min Grade	Weight	Prac. Ex.
Languages and Skills	5		5.5		
English	(1)		5.5		
English (Hogeschool taal)		Grade	5.5	100%	Yes
Participation English		Pass/Fail	5.5	100%	Yes
Skills	(4)		5.5		
Skills (end of year)		Pass/Fail	5.5	100%	
Participation Skills		Pass/Fail	5.5	100%	Yes

Exploring the Industry				
Course	ECS	Value	Min. Grade	Weight
International Placement B	30			
Company evaluation		Pass/Fail	5.5	100%
Accountability interview		Grade	5.5	100%

3.2.3 Main phase 2

Facility Design					
Course	ECS	Value	Minimum	Weight	Prac. Ex.
Project	10		5.5		
Book presentation		Pass/Fail	5.5	100%	
Design brief		Grade	5.5	100%	

Facility Leadership					
Course	ECS	Value	Minimum	Weight	Prac. Ex.
Project	10		5.5		
Leadership manifest		Grade	5.5	100%	
Investment proposal		Grade	5.5	100%	

Preparation Graduation & Communication Skills, Study trip					
Course	ECS	Value	Min Grade	Weight	Prac. Ex.
Preparation Graduation	5		5.5		
Proposal		Pass/Fail	5.5	100%	
Communication Skills & Trip	5		5.5		
Communication Skills	(3)				
Presentation		Grade	5.5	100%	
Trip	(2)				
Participation		Pass/Fail	5.5	100%	Yes

3.2.4 Graduation phase

Not applicable in 2025-2026

3.3 Track 2 – Pre-University & MBO 3-year programme

Operational Efficiency					
Course	ECS	Value	Min Grade	Weight	Prac. Ex.
Project	15		5.5		
Role Play (individual)		Grade	5.5	30%	
Report (group)		Grade	5.5	40%	
Discussion (individual)		Grade	5.5	30%	
Participation		Pass/Fail	5.5	100%	Yes

Business Resilience					
Course	ECS	Value	Min Grade	Weight	Prac. Ex.
Project	10		5.5		
Dashboard (group)		Grade	5.5	30%	
Analysis & Recommendation (group)		Pass/Fail	5.5	100%	
Presentation (individual)		Grade	5.5	70%	
Participation		Pass/Fail	5.5	100%	Yes

Integrated Services					
Course	ECS	Value	Min Grade	Weight	Prac. Ex.
Project	15		5.5		
Advisory Report		Grade	5.5	70%	
Stakeholder Dialogue		Grade	5.5	30%	
Participation		Pass/Fail	5.5	100%	Yes

Integrated Spaces					
Course	ECS	Value	Min Grade	Weight	Prac. Ex.
Project	15		5.5		
FMIS Onboarding Demo		Grade	5.5	30%	
Oral Presentation on FM Project Portfolio		Grade	5.5	70%	
Participation		Pass/Fail	5.5	100%	Yes

English & Skills					
Course	ECS	Value	Min Grade	Weight	Prac. Ex.
Languages and Skills	5		5.5		
English	(1)		5.5		
English (Hogeschool taal)		Grade	5.5	100%	Yes
Participation English		Pass/Fail	5.5	100%	Yes
Skills	(4)		5.5		
Skills (end of year)		Pass/Fail	5.5	100%	
Participation Skills		Pass/Fail	5.5	100%	Yes

3.3.1 Main phase 1

The entry condition of Main Phase I is 45 ECS credits. As per Teaching and Exam Regulations (TER 2026-2027), students need to have their propaedeutic certificate to be allowed to go on placement.

Exploring the Industry				
Course	ECS	Value	Min. Grade	Weight
International Placement B	30			
Company evaluation		Pass/Fail	5.5	100%
Accountability interview		Grade	5.5	100%

3.3.2 Main phase 2

Facility Design					
Course	ECS	Value	Minimum	Weight	Prac. Ex.
Project	10		5.5		
Book presentation		Pass/Fail	5.5	100%	
Design brief		Grade	5.5	100%	

Facility Leadership					
Course	ECS	Value	Minimum	Weight	Prac. Ex.
Project	10		5.5		
Leadership manifest		Grade	5.5	50%	
Investment proposal		Grade	5.5	50%	

Preparation Graduation & Communication Skills, Study trip					
Course	ECS	Value	Min Grade	Weight	Prac. Ex.
Preparation Graduation	5		5.5		
Proposal		Pass/Fail	5.5	100%	
Communication Skills & Trip	5		5.5		
Communication Skills	(3)				
Presentation		Grade	5.5	100%	
Trip	(2)				
Participation		Pass/Fail	5.5	100%	Yes

3.3.3 Graduation phase

Not applicable in 2025-2026

4 Facility Management cohort 2024 or earlier

4.1 Track 1 – Regular 4-year programme

4.1.1 Propaedeutic phase – Facility Management – Track 1

With the introduction of the new curriculum in 2025, the propaedeutic as described below is no longer offered. This overview is provided as a reference only for students who began their studies in 2024 or earlier.

Understanding the Facility Management Industry				
Course	ECS	Value	Min. Grade	Weight
Business Law & Ethics	4		5.0	
Assessment		Grade	4.5	50%
Written exam		Grade	4.5	50%
Economics	5		5.0	
Report		Grade	4.5	40%
Written exam		Grade	4.5	60%
Finance	4		5.0	
Exam 1 formative		Grade	0	0
Exam 2 formative		Grade	0	0
Exam 3 summative		Grade	5.0	100%
Marketing	5		5.0	
Assignment		Grade	4.5	50%
Written exam		Grade	4.5	50%
Research & Design	3		5.0	
Presentation		Grade	4.5	30%
Written exam		Grade	4.5	70%

Knowing the fundamentals of Facility Management Operations				
Course	ECS	Value	Min. Grade	Weight
Management Info. Systems	3		5.0	
Business software online test		Pass/Fail	5.5	
Written exam		Grade	5.0	100%
Operations Management	8			
Portfolio		Grade	4.5	60%
Pitch		Grade	4.5	20%
Peer evaluation		Grade	4.5	20%

Languages				
Course	ECS	Value	Min. Grade	Weight
English (mandatory)	3		5.0	
Grammar exam		Grade	4.5	40%
Portfolio		Grade	4.5	60%

Facility Management Specific				
Course	ECS	Value	Min. Grade	Weight
FM specific core course	3		5.0	
Presentation		Grade	5.0	100%

Knowing the fundamentals of Facility Management Operations (Sibelicious)				
Course	ECS	Value	Min. Grade	Weight
Sibelicious	10		5.5	
Written exam		Grade	4.5	60%
Report		Grade	4.5	30%
Online test health & safety		Grade	4.5	10%
Practical training health & safety		Pass/Fail	5.5	
Practical training task card		Pass/Fail	5.5	
Online test – (E-learning) HACCP		Pass/Fail	5.5	

Management Development Programme				
Course	ECS	Value	Min. Grade	Weight
MDP 1A	2			
Portfolio		Pass/Fail	5.5	
Participation		Pass/Fail	5.5	
MDP 1B	2			
Portfolio		Pass/Fail	5.5	
Participation		Pass/Fail	5.5	

Miscellaneous				
Course	ECS	Value	Min. Grade	Weight
Capstone project	4		5.5	
Presentation		Grade	4.5	75%
Report		Grade	4.5	25%
Service Points	2			
Practice		Pass/Fail	5.5	
Study trip	2			
Participation		Pass/Fail	5.5	

Explanation:
For the Core Courses, English, FM Specific Course, Sibelicious and Capstone Project, the credits for the courses of each of these components are granted, if:

- The component consists of parts of tests: the mark of each part of test must be at least a 4.5 and the weighted average of the different parts of tests must be at least a 5.5 (μ≥ 5.5).
- The component consists of only one test: the mark for this test must be at least a 5.5.

For MDP, Service Points, and Study Trip, the credits of each of these components are awarded if the component has been completed with a pass ('Voldaan' or 'VD' in Dutch).

Compensation in regular 4-year programme B Facility Management (Track 1):

Cohorts of 2021 or later
The student is allowed, for a total of 8 ECS, to earn a 5 (5.0 – 5.4) for Core Courses, English and FM Specific Course, provided that the student has a weighted average (weight based on ECS credits) of 5.5 on the total of Core Courses, English, and FM Specific Course.

Cohorts of 2020 or earlier
The student is allowed, for a total of 6 ECS, to earn a 5 (5.0 – 5.4) for Core Courses, English and FM Specific Course, provided that the student has a weighted average (weight based on ECS credits) of 5.5 on the total of Core Courses, English, and FM Specific Course.

4.1.2 Main phase 1– Facility Management – Track 1

With the introduction of the new curriculum in 2025, the main phase 1 as described below is no longer offered. This overview is provided as a reference only for students who began their studies in 2024 or earlier.

The entry condition of Main Phase I is 60 ECS credits.

Developing People and Organisations				
Course	ECS	Value	Min. Grade	Weight
Business Law & Ethics	3		5.0	
Assessment		Grade	4.5	50%
Written exam		Grade	4.5	50%
Economics	3		5.0	
Written exam		Grade	5.0	100%
Organisational Behaviour	3		5.0	
Assignments & presentations		Grade	4.5	60%
Individual reflection report		Grade	4.5	40%
Research & Design	6		5.0	
Portfolio		Pass/Fail	5.5	
Report		Grade	5.0	100%
Integrated Project I	6		5.0	
Presentation		Grade	5.0	100%

Managing Business Performance and Facility Management Innovation				
Course	ECS	Value	Min. Grade	Weight
Accounting	3		5.0	
Exam 1 formative		Grade	0	
Exam 2 formative		Grade	0	
Exam 3 summative		Grade	5.0	100%
Operations Management	4		5.0	
Assignment		Grade	4.5	50%
Written exam		Grade	4.5	50%
Management Info. Systems	4		5.0	
Online test		Grade	4.5	20%
Written exam		Grade	4.5	80%
Marketing	4		5.0	
Assignment		Grade	4.5	40%
Report		Grade	4.5	60%
Mngt. & Leadership Skills	4			
Report		Grade	5.0	100%
Integrated Project II	6		5.0	
Presentation		Grade	4.5	20%
Assignment		Grade	4.5	60%
Reflection		Grade	4.5	20%

Languages				
Course	ECS	Value	Min. Grade	Weight
English (mandatory)	3		5.0	
Written exam		Grade	5.0	100%
Facility Management Specific Course				
Course	ECS	Value	Min. Grade	Weight
FM specific course	3		5.0	
Written exam		Grade	5.0	100%

Management Development Programme				
Course	ECS	Value	Min. Grade	Weight
MDP 2A	2			
Portfolio		Pass/Fail	5.5	
Participation		Pass/Fail	5.5	
MDP 2B	2			
Participation		Pass/Fail	5.5	

Miscellaneous				
Course	ECS	Value	Min. Grade	Weight
Study trip	2			
Participation		Pass/Fail	5.5	

Exploring the Industry				
Course	ECS	Value	Min. Grade	Weight
International Placement	30		5.5	
Report		Grade	4.5	80%
Reality check		Grade	4.5	20%

Explanation:
For all the Core Courses, English, FM Specific Course, Management & Leadership Skills, and both Integrated Project, the credits for the courses of each of these components are granted, if:

- The component consists of parts of tests: the mark of each part of test must be at least a 4.5 and the weighted average of the different parts of tests must be at least a 5.5 ($\mu \geq 5.5$).
- The component consists of only one test: the mark for this test must be at least a 5.5.

For MDP and Study Trip, the credits of each of these components are awarded if the component has been completed with a pass ('Voldaan' or 'VD' in Dutch).

Compensation in regular 4-year programme B Facility Management (Track 1):

Cohorts of 2020 or later (entry in Main Phase I in September 2021 or later)
In the Main Phase, Main Phase I, the student is allowed, for a total of **8** ECS, to earn a 5 (5.0 – 5.4) for Core Courses, English, FM Specific Course, and Integrated Project, provided that the student has a weighted average (weight based on ECS credits) of 5.5 on the total of Core Courses, English, FM Specific Course, and Integrated Project.

Cohorts of 2019 and earlier (entry in Main Phase I in September 2020 or earlier)
In the Main Phase, Main Phase I, the student is allowed, for a total of **6** ECS, to earn a 5 (5.0 – 5.4) for Core Courses, English, FM Specific Course, and Integrated Project, provided that the student has a weighted average (weight based on ECS credits) of 5.5 on the total of Core Courses, English, FM Specific Course, and Integrated Project.

4.1.3 Main phase 2– Facility Management – Track 1

With the introduction of the new curriculum in 2025, the main phase 2 as described below is no longer offered. This overview is provided as a reference only for students who began their studies in 2024 or earlier.

Creating Excellence in Facility Management				
Course	ECS	Value	Min. Grade	Weight
Creating Impact	23		5.5	
Portfolio presentation		Grade	5.5	100%

Languages				
Course	ECS	Value	Min. Grade	Weight
English	3		5.5	
Oral exam		Grade	4.5	50%
Written exam		Grade	4.5	50%

Management Development programmme				
Course	ECS	Value	Min. Grade	Weight
MDP 3	2		5.5	
Participation		Pass/Fail	5.5	

Miscellaneous				
Course	ECS	Value	Min. Grade	Weight
Study trip	2		5.5	
Participation		Pass/Fail	5.5	
Preparation graduation	2			
Assignment		Pass/Fail	5.5	

Explanation:
For Core Courses, Graduation Preparation and English, course credit for each of these components will be granted if:

- The component consists of parts of tests: the mark for each part of a test must be at least a 4.5 and the weighted average of the various parts of tests must be at least a 5.5 ($\mu \geq 5.5$).
- The component consists of only one test: the mark for this test must be at least a 5.5.

For MDP and Study Trip, the credits for each of these components will be granted if the component has been completed with a pass ('Voldaan' or 'VD' in Dutch).

4.1.4 Graduation phase – Facility Management – Track 1

The following entry conditions apply to the graduation phase:

- Maximum permitted number of non-earned ECS credits in Main Phases I and II is 8 ECS credits.
- Graduation Preparation has been completed successfully.

Personalisation				
Course	ECS	Value	Min. Grade	Weight
Minor	30			
or				
Entrepreneurial graduation	30		5.5	
Accountability report		Grade	4.5	40%
Professional product		Grade	4.5	60%
or				
Graduation placement	30			
Accountability report		Grade	4.5	40%
Professional product		Grade	4.5	60%
or				
Research	30			
Accountability report		Grade	4.5	40%
Professional product		Grade	4.5	60%

Bachelor Thesis				
Course	ECS	Value	Min. Grade	Weight
Bachelor thesis	30			
Go NoGo – defence		Pass/Fail	5.5	
Bachelor thesis defence		Grade	5.5	100%
or				
Entrepreneurial graduation	30			
Go NoGo – defence		Pass/Fail	5.5	
Bachelor thesis defence		Grade	5.5	100%

Explanation:
The credits for the component of Personalisation are awarded if:

- The component consists of parts of tests: the mark of each part of test must be at least a 4.5 and the weighted average of the different parts of tests must be at least a 5.5 (μ≥ 5.5).
- The component consists of only one test: the mark for this test must be at least a 5.5

The credits for the Bachelor's Thesis (including defence presentation) are awarded if the mark is at least a 5.5 (≥ 5.5).

The student will only be allowed to proceed to the defence presentation the moment when this student has received a GO based on the assessment form for the Bachelor's Thesis (GO / NO GO report).
The defence presentation is linked to the component of 'Bachelor's Thesis'. If a student chooses to first do the component of 'Bachelor's Thesis' and then the component of 'Personalisation', it may happen that this student has already completed their Bachelor's Thesis and defence presentation but still has to earn the 30 ECS credits for 'Personalisation'. In other words, a positive defence presentation does not necessarily mean that a student has also fully completed the graduation phase. The defence presentation is merely regarded as a successful completion of the component of 'Bachelor's Thesis'.

4.2 Track 2 – Pre-University 3-year programme

4.2.1 Propaedeutic phase - Facility Management – Track 2

With the introduction of the new curriculum in 2025, the propaedeutic phase 2 as described below is no longer offered. This overview is provided as a reference only for students who began their studies in 2024 or earlier.

Developing People and Organisations				
Course	ECS	Value	Min. Grade	Weight
Business Law & Ethics	3		5.0	
Assessment		Grade	4.5	50%
Written exam		Grade	4.5	50%
Economics	3		5.0	
Written exam		Grade	5.0	100%
Organisational Behaviour	3		5.0	
Assignments & presentations		Grade	4.5	60%
Individual reflection report		Grade	4.5	40%
Research & Design	6		5.0	
Portfolio		Pass/Fail	5.5	
Report		Grade	5.0	100%
Mgmt. & Leadership Skills	4			
Report		Grade	5.5	100%
Integrated Project	4		5.0	
Orientation & Preparation		Grade	5.0	100%

Managing Business Performance and Facility Management Innovation				
Course	ECS	Value	Min. Grade	Weight
Accounting	3		5.0	
Exam 1 formative		Grade	0	
Exam 2 formative		Grade	0	
Exam 3 summative		Grade	5.0	100%
Operations Management	4		5.0	
Assignment		Grade	4.5	50%
Written exam		Grade	4.5	50%
Management Info. Systems	4		5.0	
Online test		Grade	4.5	20%
Written exam		Grade	4.5	80%
Marketing	4		5.0	
Assignment		Grade	4.5	40%
Report		Grade	4.5	60%
Integrated Project	6		5.0	
Presentation		Grade	4.5	20%
Assignment		Grade	4.5	60%
Reflection		Grade	4.5	20%

Languages				
Course	ECS	Value	Min. Grade	Weight
English (mandatory)	3		5.0	
Written exam		Grade	5.0	100%

Facility Management Specific Course				
Course	ECS	Value	Min. Grade	Weight
FM specific course	3		5.0	
Written exam		Grade	5.0	100%

Sibelicious				
Course	ECS	Value	Min. Grade	Weight
Sibelicious	2		5.5	
Practical training		Pass/Fail	5.5	
Exam		Grade	4.5	90%
Health & Safety		Grade	4.5	10%

Management Development Programme				
Course	ECS	Value	Min. Grade	Weight
MDP 2A	2			
Portfolio		Pass/Fail	5.5	
Participation		Pass/Fail	5.5	
MDP 2B	2			
Participation		Pass/Fail	5.5	

Miscellaneous				
Course	ECS	Value	Min. Grade	Weight
Study trip	2			
Participation		Pass/Fail	5.5	

Exploring the Industry				
Course	ECS	Value	Min. Grade	Weight
International Placement A	2			
Report		Pass/Fail	5.5	

Explanation:
For all the Core Courses, English, FM Specific Course, Management & Leadership Skills, and both Integrated Project, the credits for the courses of each of these components are granted, if:

- The component consists of parts of tests: the mark of each part of test must be at least a 4.5 and the weighted average of the different parts of tests must be at least a 5.5 (μ≥ 5.5).
- The component consists of only one test: the mark for this test must be at least a 5.5.

For MDP, Study Trip, and Sibelicious, the credits of each of these components are awarded if the component has been completed with a pass ('Voldaan' or 'VD' in Dutch).

Compensation in 3-year VWO programme B Facility Management (Track 2):

Cohorts of 2021 and later (entry in September 2021 or later in propaedeutic phase)
The student is allowed, for a total of 8 ECS, to earn a 5 (5.0 – 5.4) for Core Courses, English, FM Specific Course, and the Integrated Project, provided that the student has a weighted average (weight based on ECS credits) of 5.5 on the total of Core Courses, English, FM Specific Course, and the Integrated Project .

Cohorts of 2020 and earlier (entry in September 2020 and earlier in propaedeutic phase)
The student is allowed, for a total of 6 ECS, to earn a 5 (5.0 – 5.4) for Core Courses, English, FM Specific Course, and the Integrated Project, provided that the student has a weighted average (weight based on ECS credits) of 5.5 on the total of Core Courses, English, FM Specific Course, and the Integrated Project.

4.2.2 Main phase 1 - Facility Management – Track 2

The entry condition of Main Phase I is 60 ECS credits.

With the introduction of the new curriculum in 2025, the main phase 1 as described below is no longer offered. This overview is provided as a reference only for students who began their studies in 2024 or earlier.

Exploring the Industry				
Course	ECS	Value	Min. Grade	Weight
International Placement B	28			
Report		Grade	4.5	80%
Reality check		Grade	4.5	20%

In Main Phase I of the 3-year VWO programme B Facility Management, compensation will not be possible.

4.2.3 Main phase 2– Facility Management – Track 2

No entry conditions apply to Main Phase II.
With the introduction of the new curriculum in 2025, the main phase 2 as described below is no longer offered. This overview is provided as a reference only for students who began their studies in 2024 or earlier.

Creating Excellence in Facility Management				
Course	ECS	Value	Min. Grade	Weight
Creating Impact	23		5.5	
Portfolio presentation		Grade	5.5	100%

Languages				
Course	ECS	Value	Min. Grade	Weight
English	3		5.5	
Oral exam		Grade	4.5	50%
Written exam		Grade	4.5	50%

Management Development programmme				
Course	ECS	Value	Min. Grade	Weight
MDP 3	2		5.5	
Participation		Pass/Fail	5.5	

Miscellaneous				
Course	ECS	Value	Min. Grade	Weight
Study trip	2		5.5	
Participation		Pass/Fail	5.5	
Preparation graduation	2			
Assignment		Pass/Fail	5.5	

Explanation:

For the Core Courses, Graduation Preparation and English, the credits for the courses of each of these components are awarded, if:

- The component consists of parts of tests: the mark of each part of test must be at least a 4.5 and the weighted average of the different parts of tests must be at least a 5.5 (μ≥ 5.5).
- The component consists of only one test: the mark for this test must be at least a 5.5.

For MDP, Study Trip, and Graduation Preparation, the credits for each of these components are awarded if the component has been completed with a pass ('Voldaan' or 'VD' in Dutch).

4.2.4 Graduation phase- Facility Management – Track 2

The following entry conditions apply to the graduation phase:

- Maximum permitted number of non-earned ECS credits in Main Phases I and II is 8 ECS credits.
- Graduation Preparation has been completed successfully.

Personalisation				
Course	ECS	Value	Min. Grade	Weight
Minor	30			
Or				
Entrepreneurial graduation	30		5.5	
Accountability report		Grade	4.5	40%
Professional product		Grade	4.5	60%
Or				
Graduation placement	30			
Accountability report		Grade	4.5	40%
Professional product		Grade	4.5	60%
Or				
Research	30			
Accountability report		Grade	4.5	40%
Professional product		Grade	4.5	60%

Bachelor Thesis				
Course	ECS	Value	Min. Grade	Weight
Bachelor thesis	30			
Go NoGo – defence		Pass/Fail	5.5	
Bachelor thesis defence		Grade	5.5	100%
Or				
Entrepreneurial graduation	30			
Go NoGo – defence		Pass/Fail	5.5	
Bachelor thesis defence		Grade	5.5	100%

Explanation:
The credits for the component of Personalisation are awarded if:

- The component consists of parts of tests: the mark of each part of test must be at least a 4.5 and the weighted average of the different parts of tests must be at least a 5.5 (μ≥ 5.5).
- The component consists of only one test: the mark for this test must be at least a 5.5

The credits for the Bachelor's Thesis (including defence presentation) are awarded if the mark is at least a 5.5 (≥ 5.5).

The student will only be allowed to proceed to the defence presentation the moment when he has received a GO on the basis of the assessment form for the Bachelor's Thesis (GO / NO GO report).
The defence presentation is linked to the component of 'Bachelor's Thesis'. If a student chooses to first do the component of 'Bachelor's Thesis' and then the component of 'Personalisation', it may happen that this student has already completed their Bachelor's Thesis and defence presentation but still has to earn the 30 ECS credits for 'Personalisation'. In other words, a positive defence presentation does not necessarily mean that a student has also fully completed the graduation phase. The defence presentation is merely regarded as a successful completion of the component of 'Bachelor's Thesis'.



Games



Leisure & Events



Tourism



Media



Data Science & AI



Hotel



Logistics



Built Environment



Facility

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